

SLOUGH BOROUGH COUNCIL

REPORT TO: Cabinet **DATE:** 18th November 2019

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WARD(S): All

PORTFOLIO: Cllr. Akram, Cabinet Member for Governance and Customer Services

PART I **NON-KEY DECISION**

CAPITAL MONITORING REPORT AT 30th SEPTEMBER 2019

1 Purpose of Report

To provide a summary of spend against capital budgets for the 2019-20 financial year, as at the end of September 2019 on a consolidated and directorate basis .

2 Recommendation(s)/Proposed Action

The Cabinet is requested to resolve that the report be noted.

3 The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan

3.1. Slough Joint Wellbeing Strategy Priorities and Five Year Plan Outcomes

The report indirectly supports all of the strategic priorities and cross cutting themes. The maintenance of good governance within the Council to ensure that it is efficient, effective and economic in everything it does achieve through the improvement of corporate governance and democracy by ensuring effective management practice is in place.

4 Other Implications

(a) Financial: As detailed within the report.

(b) Risk Management

Recommendation from section 2 above	Risks/Threats/ Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
The Cabinet is requested to note the report and Capital Expenditure of £93.587m in the second quarter of 2019-20 against an approved budget of £212.706m. This represents 44% of the approved budget being spent with a current projection that 94% of the budget will be spent by the end of financial year.	The Capital strategy should be both affordable and Prudent It is currently projected that £111.541m additional borrowing will be required to fund the 2019-20 Capital Programme. Extra interest costs can impact on future revenue budgets. If interest rates rise faster than expected interest payable costs could impact on revenue budgets going forward.	The council will work with its Treasury advisors in order to mitigate interest rate risk and ensure long term borrowing decisions are taken at the most advantageous time.	9-	The Council constantly reviews its exposure to Temporary Borrowing and converts amounts to Longer Term Borrowing when it is deemed prudent and cost effective to do so.

Risk	Mitigating action	Opportunities
Legal	None	none
Property	None	None
Human Rights	None	None
Health and Safety	None	None
Employment Issues	None	None
Equalities Issues	None	None
Community Support	None	None
Communications	None	None
Community Safety	None	None
Financial	Detailed within the report	None

Timetable for delivery – capital programme delivered under the 80% mark	Monthly review at Capital Strategy Group, Bi-monthly at Strategic Finance Board and quarterly review by Cabinet.	Ability to increase the deliver of capital schemes
Project Capacity	None	None
Other	None	None

(c) Human Rights Act and Other Legal Implications

No specific legal implications arising from this report.

(d) Equalities Impact Assessment

Equalities Impact Assessments will be conducted, if required, for projects contained within the Capital Strategy

5. Consolidated Capital Budgets 2019-20

5.1 The revised approved budgets for 2019-20 represent the budgets approved by Cabinet in February 2019, adjusted for projects subsequently approved at Strategic Finance Board, and underspends on budgets brought forward from 2018-19. The revised budgets were approved at Cabinet in June 2019.

5.2 A summary of the outturn for 2019-20 as at end September 2019 is as follows:

	19-20 approved budget	Adjustment	Carry forward	19-20 revised budget	Actual to September 2019	Projected Spend to Oct 19 to March 2020	Forecast	Variance	Overspend /Underspend)
Directorate	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	%
Children's, Learning & Skills Services	29,262	75	1,057	30,394	13,901	7,838	21,739	(8,655)	(28%)
Places & Development	9,575	0	7,844	17,406	6,631	10,103	16,734	(672)	(4%)
Finance & Resources	5,050	0	35	5,085	1,366	3,932	5,298	213	4%
Adults & Communities	800	589	9,786	11,175	2,496	7,764	10,260	(915)	(8%)
Regeneration	46,220	160	59,593	105,973	60,991	47,524	108,515	2,542	2%
Housing Revenue Account	5,162	1,089	12,038	18,289	3,832	11,012	14,844	(3,445)	(19%)
Affordable Housing	22,000	2,384	0	24,384	4,374	20,010	24,384	0	0%
Total	118,069	4,297	90,353	212,706	93,591	108,183	201,774	(10,932)	5%
Anticipated spend to y/e	108,183								

5.3 In the first half of the 2019-20 Financial Year, £93.591m or 44% of the revised budget of £212.760m has been spent. Spend is traditionally lower in the first half of the financial year, but £93.591m is still a considerable sum and it is currently projected that 95% of the revised budget will be spent by the end of the financial year. The main items of expenditure are highlighted in the table below.

Scheme	Directorate	Expenditure Quarter 2 (£m)	Comments
Leisure Centre Farnham Road	Adults & Communities	2.197	Leisure Centre opened end March 2019. This is residual expenditure as project comes to an end
Secondary Expansion Programme	Children Schools and Families	12.191	Secondary School Expansion Programme main item of which acquisitions totalling £9.7m to facilitate the construction of Grove Academy
James Elliman Homes	Regeneration	5.950	Drawdown to James Elliman Homes to purchase properties for use a temporary accommodation
Old Library Site Hotel Development	Regeneration	5.996	Development of Old Library Site to include two new hotels
Strategic Acquisition Board	Regeneration	33.196	Main item of expenditure £8.343m to purchase Odeon, Basingstoke for rental income to support revenue budget
Thames Valley University Development	Regeneration	8.561	Third and Final installment of purchase of former Thames valley University site
TOTAL		68.091	

5.4 The six projects listed in the table above represent 73% of the expenditure made so far in the first qhalf of the 2019-20 financial year.

6 Revised 2019-20 Capital Programme

6.1 Any slippage on the 2018-19 Capital Programme can potentially be re-profiled into 2019-20. This will amend the Capital Budget approved by Council in February 2019. The revised budgets are shown as follows:

- Appendix A: Revised General Fund 2019-2020 budget
- Appendix B: Revised HRA 2019-2020 budget

6.2 Appendix C and D shows the re-profiling of the Capital Budget for 2019-20 subject to approval.

- Appendix C: Re-profiled General Fund 2020-24 budget
- Appendix D: Re-profiled HRA 2020-2024 budget

7 Directorate Narrative

Children, Learning and Skills.

7.1 The Capital Budget for Children, Learning and Skills is £30.394m an increase of £1.132m on the budget initially approved in February 2019.

7.2 So far in 2019-20, £13.901m has been spent or 46% of the revised budget. The main item of expenditure has been acquisitions totalling £9.7m to facilitate the construction of the new Grove Academy- this is part of the Secondary School Expansion Capital Project. It is the current intention that £2m will be moved from the Special School

Expansion Project to the Secondary School Expansion Project. Most of the projected variance in this Directorate relates to the Special School Expansion project where there is currently a £2.8m Contingency and £1.4m of the budget will be re-profiled into 2020-21.

Places and Development

- 7.3 The budgets for this new Directorate in 2019-20 is £17.046m and include two Environmental Services projects that have been moved into this Directorate- the Mayrise Insourcing Project and the procuring of a new Refuse Fleet and grounds Plant equipment and the capitalisation of Domestic Wheeled Bins. Also General Fund Housing and Building Management Projects have been moved into this Directorate following the recent change in Directorate Structure. Large projects include £7.591m for the Corporate Headquarters project and £6.045m Capital Loans for Nova House. So far in 2019-20, £6.631m or 39% of the revised budget has been spent and it is currently projected that 96% of the revised budget will be spent before the end of the financial year.

Finance and Resources

- 7.4 The revised budget for this Directorate in 2019-20 is £5.085m and includes £1.825m for the Community Investment Fund. The other significant budget in this Directorate is in respect of the IT Infrastructure Refresh (£3.290m) and it is currently projected that the revised 2019-20 budget will be fully spent by the end of the financial year.

7.5 Adults and Communities

The revised budget for this Directorate is now £11.175m. Large Projects include £2.151m for the Cemetery Extension and expenditure required to complete three leisure projects- £4.346m for the new Leisure Centre at Farnham Road; £725k for the refurbishment of Langley Leisure Centre and £1.0m for the Salt Hill Leisure project. It is currently projected that 92% of the revised budget will be spent by the end of the financial year.

Regeneration

- 7.6 The revised budget for this area for 2019-20 is £105.973m. Large projects include £10.9m Capital Loans to James Elliman Homes, a wholly owned subsidiary of the council set up to increase the supply of accommodation for those in temporary accommodation, the homeless and key workers.; £9.031m for the third and final instalment for the acquisition of the former Thames Valley University site; £26.303m for Strategic Acquisitions which will be spent on income generating assets to improve the council's financial viability and £17.271m for the development of a Hotel on the old Slough Central Library site.
- 7.7 So far in 2019-20, £60.991m (58%) has been spent and this is predominantly due to £8.561m being spent on the former Thames Valley site acquisition, £33.196m on Strategic Acquisitions where the council has recently acquired the Odeon in Basingstoke, £5.95m on Capital Loans to James Elliman Homes and £5.996m on

the Hotel Development. It is currently projected that all of the revised budget will be spent by the end of the financial year.

Housing Revenue Account

7.8 The Housing Revenue Account Capital Programme for 2019-20 has a budget of £18.289m which excludes the £24.384m Affordable Housing Budget. 98% of the budget was spent in 2018-19 and it is expected that this level of expenditure will continue into 2019-20. It is currently expected that 81% of this budget will be spent by the end of the financial year.

7.9 Affordable Housing

The Affordable Housing Budget in 2019-20 of £22m has been increased to £24.384 due to an under-spend against this budget in 2018-19. The council has signed a retention agreement with DCLG that allows it to keep the Right to Buys receipts it generates from selling its council dwellings. The agreement commenced on 1st April 2012 and under the agreement, only 30% of right to buy receipts can be used to finance new expenditure on Affordable Housing.

8 Comments of Other Committees

None

9 Conclusion

The Cabinet is requested to note the report and Capital Expenditure of £93.587m in the second quarter of 2019-20 against an approved budget of £212.706m. This represents 44% of the approved budget being spent with a current projection that 94% of the budget will be spent by the end of financial year

10 Appendices Attached

- Appendix A: Revised General Fund 2019-2020 budget
- Appendix B: Revised HRA 2019-2020 budget
- Appendix C: Re-profiled General Fund 2020-2024 budget
- Appendix D: Re-profiled HRA 2020-24 budget

2019-20 Revised Budgets – General Fund

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	Children, Learning and Skills									
	<u>Early Years & Prevention</u>									
P749	Children's Centres Refurbishments	40		92	132	3	119	122	(10)	
P142	Children's Centres IT			24	24	25		25	1	
P196	Early Years Service Capital Development Programme	500			500	217	284	501	1	
	Total Early Years & Prevention	540	0	116	656	245	403	648	(8)	
	Schools									
P051	Primary Expansions	500	(100)	227	627	105	165	270	(357)	Move £257k to 20/21; £100k to Town Hall; £100k to 21/22
P076	Town Hall Conversion		100		100	6	44	50	(50)	£100k from P051

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
P093	Schools Modernisation Programme	862		(140)	722	25	507	532	(190)	Move £190k to 20/21
P101	SEN Resources Expansion	3,710		245	3,955	1,133	2,822	3,955	0	
P783	Schools Devolved Capital	100			100	(52)	152	100	0	
P673	DDA/SENDA Access Works	50			50			0	(50)	
P139	323 High St/Haybrook			54	54		54	54	0	
P153	Special School Expansion	10,700		177	10,877	248	629	877	(10,000)	£2m to P095; £2.8m contingency; £1.4m slipped 20/21
P095	Secondary Expansion Programme	12,800		378	13,178	12,191	2,987	15,178	2,000	£2m from P153
P207	Refurbishment of Wexham House		75		75		75	75	0	
	Total Schools	28,722	75	941	29,738	13,656	7,435	21,091	(8,647)	
	Total Children, Learning & Skills	29,262	75	1,057	30,394	13,901	7,838	21,739	(8,655)	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
	Place & Development	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<u>Environmental Services</u>									
P580	Mayrise Insourcing			21	21	9	12	21	0	
P176	Refuse fleet & Grounds Plant equipment			459	459	146	313	459	0	
P581	Domestic Wheeled Bins & Containers	125			125	24	101	125	0	
	Total Environmental Services	125	0	480	605	179	426	605	0	
	<u>Housing People Services</u>									
P006	Disabled Facilities Grant	550		14	564	151	413	564	0	
P184	Refurbishment 2 Victoria St and 34 Herschel St			28	28	1		1	(27)	
	Total Housing People Services	550	0	42	592	152	413	565	(27)	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P194	Compulsory Purchase Order Reserve	1,900		175	2,075	9	1,421	1,430	(645)	Slip £645k to 20/21
P181	Nova House Capital Loan	7,000		(955)	6,045	401	5,644	6,045	0	
P208	Chalvey Extra Care Housing									
	Total Housing Development & Contracts	8,900	0	(780)	8,120	410	7,065	7,475	(645)	
	Building Management									
P185	Manor Park Hall Centre Refurbishment			13	13	1	12	13	0	
P146	Arbour Park Community Sports Facility		42		42		42	42	0	
P191	Fire Risk Assessment Works			498	498	131	367	498	0	
P193	Purchase new Corporate HQ			7,591	7,591	5,759	1,832	7,591	0	
	Total Building Management	0	0	8,102	8,089	5,890	2,199	8,089	0	
	Total Place & Development	9,575	0	7,844	17,406	6,631	10,103	16,734	(672)	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
	Finance & Resources	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<u>Digital & Strategic IT</u>									
P145/P161	Financial Systems Upgrade	1,000		(1,125)	(125)	522		522	647	Enhancement of Agresso Finance & HR System
P084	IT Infrastructure Refresh	3,000		345	3,345	413	2,932	3,345	0	
P183	Management Information Centre			40	40	50		50	10	
	Total Digital & Strategic IT	4,000	0	(740)	3,260	985	2,932	3,917	657	
	Finance									
P871	Community Investment Fund	1,050		775	1,825	381	1,000	1,381	(444)	
	Total Finance	1,050	0	775	1,825	381	1,000	1,381	(444)	
	<u>Total Finance & Resources</u>	5,050	0	35	5,085	1,366	3,932	5,298	213	
	Adults and Communities									
	<u>Adult Social Care Operations</u>									
P331	Social Care IT Developments			486	486			0	(486)	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	Adult Social Care Operations Continued									
P577	Learning Disability Change Programme			912	912	582	508	1,090	178	
P133	Extra Care Housing	800		(800)	0			0	0	Budget slipped 23/24
P195	Autism Capital Grant			6	6		6	6	0	
	Total Adult Social Care Operations	800	0	604	1,404	582	514	1,096	(308)	
	Regulatory Services									
P083	Cemetery Extension			2,151	2,151	31	1,590	1,621	(530)	. £500k to 20/21
P873	Crematorium Project		54		54	26	54	80	26	
P198	Allotments Improvement Project		535		535	382	153	535	0	
	Total Regulatory Services		589	2,151	2,740	439	1,797	2,236	(504)	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
	<u>Communities & Leisure</u>	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P107	Repairs to Montem			39	39	3		3	(36)	
P162	Community Leisure Facilities			219	219	132	20	152	(67)	
P141	Langley Leisure Centre			725	725	22	703	725	0	
P969	Salt Hill Leisure			1,000	1,000	21	979	1,000	0	
P165	Leisure Centre Farnham Road			4,348	4,348	1,293	3,055	4,348	0	
P164	New Ice			700	700	4	696	700	0	New flooring required
	Total Communities & Leisure			7,031	7,031	1,475	5,453	6,928	(103)	
	Total Adults & Communities	800	589	9,786	11,175	2,496	7,764	10,260	(915)	
	<u>Regeneration</u>									
	<u>Regeneration Development</u>									
P128	Corporate Property Asset Management	250		(357)	(107)	70		70	177	
P204	Hub Development	5,000		100	5,100	2	2,098	2,100	(3,000)	£3m to 20/21

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P127	Demolition Montem/TVU Site	1,950			1,950	1,148	802	1,950	0	
P171	Slough Basin			76	76			0	(76)	
P135	Plymouth Road			123	123			0	(123)	
P172	TVU development	8,000		1,031	9,031	8,561	470	9,031	0	
P156	Strategic Acquisition fund			26,303	26,303	33,196		33,196	6,893	Budget increased from BHS sale
P159	Hotel development	15,000		2,271	17,271	5,996	11,275	17,271	0	
P206	Refurbishment 32 Chalvey Road East		75		75		75	75	0	
P178	Lease surrender Serena Hall		85		85	25	60	85	0	
P179	James Elliman Homes	7,950		2,750	10,700	5,950	7,950	13,900	3,200	Move £3.2m from 20/21
P056	Slough Dog Recreation Area			16	16			0	(16)	
	Total Regeneration Development	38,150	160	32,313	70,623	54,948	22,730	77,678	7,055	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
	Regeneration Delivery	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P180	Capital works following Stock Condition Survey	2,400		1,399	3,799	3,412	387	3,799	0	
	Total Regeneration Delivery	2,400	0	1,399	3,799	3,412	387	3,799	0	
	Planning & Transport									
P174	Highways Maintenance Annual Programme	524		95	619	358	261	619	0	
P111	Major Highways Programmes	765			765	67	698	765	0	
P728	Highway Reconfigure & Resurface	500		134	634	68	566	634	0	
	Total Planning & Transport	1,789	0	229	2,018	493	1,525	2,018	0	
	<u>Major Infrastructure Projects</u>									
P102	Local Sustainable Transport Fund			191	191			0	(191)	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
	Major Infrastructure Projects Continued	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P149/P098	A332 Windsor Road Widening Scheme LEP			1,500	1,500	17	1,000	1,017	(483)	
P148	A355 Tuns Lane LEP Scheme			0	0	9		9	9	
P192	LTP Implementation Plan	400		371	771	151	639	771	0	
P160	LED Upgrade			2,150	2,150	1,428	722	2,150	0	
P881	Colnbrook Bypass	131		(2)	129			0	(129)	
P186	Bridge Capital Works	800		108	908	37		37	(871)	
P187	Flood Defence Measures SBC/EA Partnership			98	98			0	(98)	
P201	Stoke Road LEP			4,349	4,349	21	4,328	4,349	0	
P202	MRT Phase 2 LEP			13,270	13,270	117	13,245	13,270	0	
P157	Burnham Station LEP			668	668	(205)	1,000	795	127	
P053	Langley Station LEP			764	764	76	688	764	0	

Cost Centre	Scheme Name	19-20 approved budget*	Adjustment	CFWDS	19-20 Amended	Actual to Sept 2019	Anticipated spend Oct 19- Mar 20	Forecast to year end	Variance	Comments
	Major Infrastructure Projects Continued	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P579	A4 Cycle			298	298	(136)	434	298	0	
P188	Community Transport Fleet			813	813	493	420	913	100	
	Total Major Infrastructure Projects	1,331	0	24,578	25,909	2,008	22,476	24,373	(1,536)	
	<u>Environmental Quality & Land Charges</u>									
P155	Air Quality Monitoring			114	114		76	76	(38)	£38k slipped to 20/21
P125	Electric Vehicle Network	600		577	1,177	37	140	177	(1,000)	£600k slipped to future years
P170	Carbon Management-Fleet Challenge	150		179	329		29	29	(300)	
P168	Re-fit Programme	1,300		204	1,504	93	61	154	(1,350)	£1m slipped to future years
P203	Car Club	500			500		100	100	(400)	£400k to 20/21
	Total Environmental Quality & Land Charges	2,550	0	1,074	3,624	130	406	536	(3,088)	
	Total	46,220	160	59,593	105,973	60,991	47,524	108,404	2,431	

	Regeneration									
	Total	90,907	824	78,315	170,033	85,385	77,161	162,435	(7,598)	
	FUNDING									
	Grant Funded			38,573	58,865	14,918	39,978	54,863		
	Borrowing			39,742	108,168	70,467	34,183	104,572		
	Section 106				3,000	0	3,000	3,000		
	Total			78,315	170,033	85,385	77,161	162,435		

Revised Budgets 2019-20 HRA

Cost Centre	Scheme name	19-20 approved budget*	CFWD	Adjustment	19-20 revised budget	Actual to Sep 2019	Spend Oct 19 to Mar 20	Forecast to year end	Variance	Comment
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	Housing Revenue Account									
	RMI - Capital Programme									
P419	Garage Sites	150		1,850	2,000	318	1,420	1,738	(262)	
P409	Boiler Replacement	500		400	900	577	570	1,147	247	
P408	Broom & Poplar Fire Compliance Upgrade Works		636		636	930		930	294	
	Budget Virement from HRA Projects for Broome & Poplar			(636)	(636)			0	636	
P413	Kitchen & Bathrooms	410		290	700	451	360	811	111	
P417	Roofing	628		(628)	0	40	60	100	100	
P416	Additional Prelims							0	0	
P431	FRA & Asbestos Removal Works-(bring forward £3m years 6/7)			3,000	3,000	283	1,700	1,983	(1,017)	re-profiled from 23/24
P415	Re-Wiring/Consumer Units	136		(16)	120	5	500	505	385	
P436	De-Designated Refurbishment			1,000	1,000		600	600	(400)	re-profiled from 23/24
P547	Major Aids & Adaptations	250			250	125	125	250	0	
P412	Windows and Door Replacement	125		575	700	20	600	620	(80)	
P422	Security & Controlled Entry Modernisation			1,200	1,200		970	970	(230)	re-profiled £768 from 23/24

Cost Centre	Scheme name	19-20 approved budget*	CFWD	Adjustment	19-20 revised budget	Actual to Sep 2019	Spend Oct 19 to Mar 20	Forecast to year end	Variance	Comment
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	RMI - Capital Programme Continued									
P433	Capitalised VOIDS			60	60	10	35	45	(15)	
	Capital Management Costs				0				0	
P434	Capital Consultancy Fees				0			0	0	
P410	Heating / Hot Water Systems	317		(317)	0			0	0	
P411	Insulation programmes & Cladding				0			0	0	
P414	Bathroom replacement	256		(256)	0	1		1	1	
P418	Structural	803		(803)	0	2		2	2	
P420	Mechanical Systems /Lifts	200		(200)	0			0	0	
P421	Capitalised Repairs	46		(46)	0	93	(600)	(507)	(507)	
P565	Estate Improvements/Environmental Works	221		(221)	0			0	0	
P423	Darvills Lane - External Refurbs	200		(200)	0			0	0	
P428	Paths	90		(90)	0			0	0	
P429	Store areas				0			0	0	
P546	Environmental Improvements (Allocated Forum)	100		(100)	0			0	0	
P406	Stock Condition Survey	160	286	(254)	192		300	300	108	
P407	Commissioning of RMI Investment Contract		39		39	241		241	202	
P405	Tower and Ashbourne		(161)	3,000	2,839	408	372	780	(2,059)	
P432	RMI Remodelling and Investment		289	5,000	5,289	328	4,000	4,328	(961)	
	Total Planned Maintenance - Capital	5,162	1,089	12,038	18,289	3,832	11,012	14,844	(3,445)	

Cost Centre	Scheme name	19-20 approved budget*	CFWD	Adjustment	19-20 revised budget	Actual to Sep 2019	Spend Oct 19 to Mar 20	Forecast to year end	Variance	Comment
	Other	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P575	Affordable Homes	22,000	2,384		24,384	4,374	20,010	24,384	0	
	Total Other	22,000	2,384	0	24,384	4,374	20,010	24,384		
	TOTAL	27,162	3,473	12,038	42,673	8,206	31,022	39,228	(3,445)	
	Funding									
	Capital Receipts				(12,315)			(12,315)		
	Major Repairs Reserve				(22,358)			(20,578)		
	Borrowing				(8,000)			(6,335)		
	Total				(42,673)			(39,228)		

Cost Centre	Scheme Name	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Children, Learning and Skills	£'000	£'000	£'000	£'000	£'000
	<u>Early Years & Prevention</u>					
	Early Years Service Capital Development	250	250	250		750
	<u>Total Early Years & Prevention</u>	250	250	250	0	750
	<u>Schools</u>					
P093	Schools Modernisation Programme	700	600	600		1,900
P101	SEN Resources Expansion	1,250	250	250		1,750
P783	Schools Devolved Capital	90	80	80		250
P153	Special School Expansion	5,850				5,850
	<u>Total Schools</u>	7,890	930	930	0	9,750
	<u>Total Children, Learning & Skills</u>	8,140	1,180	1,180	0	10,500

Cost Centre	Scheme Name	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£'000	£'000	£'000	£'000	£'000
	Places and Development					
	<u>Environmental Services</u>					
P581	Domestic Wheeled Bins & Containers	125	125	125	125	500
	Total Environmental Services	125	125	125	125	500
	<u>Housing People Services</u>					
P006	Disabled Facilities Grant	550	550	550		1,650
	Total Housing People Services	550	550	550	0	1650
	<u>Housing Development & Contracts</u>					
	Chalvey Extra Care Housing	15,300				15,300
	Total Housing Development & Contracts	15,300	0	0	0	15,300
	<u>Total Places and Development</u>	15,975	675	675	125	17,450
	<u>Regeneration</u>					
	<u>Regeneration Development</u>					
P204	Hub Development	5,000	5,000			10,000

Cost Centre	Scheme Name	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£'000	£'000	£'000	£'000	£'000
	Regeneration Development Continued					
P159	Hotel development	10,000	0			10,000
P179	James Elliman Homes	16,200	16,600			32,800
P127	Demolition Montem/TVU Site	1,950	0			1,950
	Total Regeneration Development	33,150	21,600	0	0	54,750
	<u>Regeneration Delivery</u>					
P180	Capital works following Stock Condition Survey	2,400	2,400	2,400		7,200
	Total Regeneration Delivery	2,400	2,400	2,400	0	7,200
	<u>Planning and Transport</u>					
P111	Major Highways Programmes	765	765	765		2,295
P728	Highway Reconfigure & Resurface	500	500	500		1,500
	Total Planning and Transport	1,265	1,265	1,265	0	3,795

Cost Centre	Scheme Name	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	<u>Major Infrastructure Projects</u>	£'000	£'000	£'000	£'000	£'000
P186	Bridge Capital Works	800	0			800
	LTP Implementation Plan	400	0			400
	Total Major Infrastructure Projects	1,200	0	0	0	1,200
	<u>Environmental Quality & Land charges</u>					
P125	Electric Vehicle Network	200	0			200
P170	Carbon Management-Fleet Challenge	670	0			670
P168	Re-fit Programme	484	0			484
	Car Club	100	100	100		300
	Total Environmental Quality & Land charges	1,454	100	100	0	1,654
	Total Regeneration	39,469	25,365	3,765	0	68,599

Cost Centre	Scheme Name	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Finance and Resources	£'000	£'000	£'000	£'000	£'000
	<u>Digital & Strategy</u>					
P084	IT Infrastructure Refresh	350	350	350	350	1,400
	Total Digital & Strategy	350	350	350	350	1,400
	<u>Finance</u>					
P871	Community Investment Fund	1,050	1,050	1,050	1,050	4,200
	Total Finance	1,050	1,050	1,050	1,050	4,200
	Total Finance and Resources	1,400	1,400	1,400	1,400	5,600
	TOTAL	64,984	28,620	7,020	1,525	102,149
	FUNDING					
	Grant Funded	7,875	1,895	1,030	1,525	12,325
	Borrowing	50,519	26,200	5,865		82,584
	Section 106	2,000	525	125		2,650
	Receipts	4,590				4,590
	Total	64,984	28,620	7,020	1,525	102,149

Appendix D

Cost Centre	Scheme name	20-21 revision	21-22 revision	22-23 revision	23-24 revision	23-24 revision
		£'000	£'000	£'000	£'000	£'000
	Housing Revenue Account					
	Decent Homes	Decent Homes	Decent Homes	Decent Homes	Decent Homes	Decent Homes
P409	Boiler Replacement	500	500	500	1,805	3,305
P410	Heating / Hot Water Systems	317	317	317	703	1,654
P412	Front / Rear Door replacement	125	125	125	424	799
P413	Kitchen Replacement	410	410	410	348	1,578
P414	Bathroom replacement	256	256	256	277	1,045
P415	Electrical Systems	136	136	136	419	827
P417	Roof Replacement	628	628	628	1,243	3,127
P418	Structural	802	802	802	1,118	3,524
	Total Decent Homes	3,174	3,174	3,174	6,337	15,859
	Planned Maintenance - Capital	Planned Maintenance - Capital	Planned Maintenance - Capital	Planned Maintenance - Capital	Planned Maintenance - Capital	Planned Maintenance - Capital
P419	Garage Improvements	150	150	150	194	644
P420	Mechanical Systems /Lifts	110	110	110	52	382
P421	Capitalised Repairs	46	46	46		138
P423	Darvills Lane - External Refurbs	200	200	200		600
P565	Estate Improvements/Environmental Works	221	221	221	259	922
P424	Replace Fascias, Down pipes				236	236
P425	Upgrade Lighting/Communal Areas	71	71	71	324	537

Cost Centre	Scheme name	20-21 revision	21-22 revision	22-23 revision	23-24 revision	23-24 revision
		£'000	£'000	£'000	£'000	£'000
P426	Communal doors	78	78	78	121	355
P427	Balcony / Stairs / Walkways areas	171	171	171	62	575
P428	Paths	91	91	91	382	655
P429	Store areas				97	97
P430	Sheltered / supported upgrades				324	324
	Total Planned Maintenance - Capital	1,138	1,138	1,138	2,051	5,465
	Other	Other	Other	Other		Other
P546	Environmental Improvements (Allocated Forum)	100	100	100	130	430
P406	Stock Condition Survey	160	160	160		480
P547	Major Aids & Adaptations	250	250	250	324	1,074
P575	Affordable Homes				11,017	11,017
	Total Other	510	510	510	11,471	13,001
	TOTAL	4,822	4,822	4,822	19,859	34,325
	Funding					
	Section 106 (AH)					
	Capital Receipts	0	0	0	(3,305)	(3,305)
	Major Repairs Reserve	(4,822)	(4,822)	(4,822)	(8,554)	(23,020)
	RCCO				(8,000)	(8,000)
	TOTAL	(4,822)	(4,822)	(4,822)	(19,859)	(34,325)